## **BERKADIA**<sup>®</sup>

# Varia Shareholder's Meeting

US Multifamily Financing Overview

Presented by Steve Comly
May 2018

# RELATIONSHIPS

"PEOPLE DO BUSINESS WITH PEOPLE THEY KNOW, LIKE, TRUST, AND VALUE"









## **Topics for Today**

1. Who is Berkadia? What do we do?

2. Financing Markets in the US – Freddie Mac and Fannie Mae's Role

3. Varia's Investment Strategy and how Financing Plays an Integral Role

# Who is Berkadia?

An Industry Leader in Commercial Real Estate

Berkadia is a joint venture of Berkshire Hathaway and Leucadia National Corporation, both of which are renowned for their capital strength and sophisticated investment strategies.



Berkshire Hathaway Inc. (NYSE: BRK.A and BRK.B) is a holding company owning subsidiaries engaged in a number of diverse business activities including property and casualty insurance and reinsurance, utilities and energy, retailing and services.

Leucadia National Corporation (NYSE: LUK) is a diversified holding company. Leucadia's largest business is Jefferies, a global, full-service investment banking firm. Leucadia also owns and holds investments in a range of other businesses, including manufacturing, telecommunications, real estate and energy.

#### Who is Berkadia?

- Industry-leading real estate company
- Privately held, non bank regulated
- Comprehensive debt and equity capital solutions, investment sales advisory and research services for multifamily and commercial properties
- Largest, highest-rated and most respected primary, master and special servicer in the industry
- Special focus on multifamily
- Deep relationships with Fannie Mae, Freddie Mac, HUD and life companies
- Flexible, customized lending and servicing solutions

## National Reach, Local Expertise



Hyderabad

## Berkadia by the Numbers

## **2017 Lender Rankings**

- #1 Ranked FHA/HUD
- #2 Ranked Fannie Mae
- #2 Ranked Freddie Mac
- #4 Ranked Life Company



## Berkadia by the Numbers

#### **MORTGAGE BANKING**

2017

\$24.6B In total loan production

\$16.8B Agency production

1,323 Loans closed

**INVESTMENT SALES** 

2017

\$7.8B In sales transactions

438 2016 total transactions

543 Listings taken

#### **SERVICING**

**PORTFOLIO** 

\$205.9B

Servicing portfolio volume as of 12/31/2017 16,769

Number of loans serviced as of 12/31/2017 RATINGS

FITCH	STANDARD & POOR'S	MORNINGSTAR
Primary CPS1	Primary Strong	Primary MOR CS1
Master CMS2	Master Strong	Master MOR CS1
	Special Above Average	Special MOR CS3

## What does Berkadia do for you?

- Assist Stoneweg in the underwriting, valuation, and financing of each property.
- Provide financing terms via competitive bidding process with Freddie Mac,
   Fannie Mae and other lending institutions.
- Work with Stoneweg on acquisition due diligence, 3<sup>rd</sup> party reports, and underwriting materials for review and presentation to Lender.
- Berkadia funds the loan at closing with GSE takeout within 60 days.
- Berkadia remains the Servicer for the life of the loan.

#### Philadelphia Mortgage Banking Team



#### **Steve Comly**

- 15 years of lending experience
- \$3.5 Billion loan origination volume

#### 2017 BY THE NUMBERS

\$3.0 BILLION

New loan originations

\$2.3 BILLION
GSE loan originations

145 Loans closed

\$292 MILLION
Life Co. loan originations



# Freddie Mac & Fannie Mae

The Government Sponsored Entities (GSEs)

#### **Government Sponsored Entity**

- The United States multifamily market is unique in that it has a liquidity function that does not exist in other countries.
- Fannie Mae and Freddie Mac are Government Sponsored Entities designed to promote liquidity in the US housing market and to assist in the preservation of affordable housing.



#### Freddie Mac and Fannie Mae

- Taken into Conservatorship in September 2008 and now overseen by the FHFA
- Freddie Mac and Fannie Mae cannot lend directly, must lend through their approved Seller Servicer / DUS Network
- Freddie Mac and Fannie Mae provided the best combination of leverage, long term fixed rate, and interest only in the market today
- FHFA restricts Freddie and Fannie to a lending limit each year, with certain exclusions for specialty products that support their mission.

#### Freddie Mac and Fannie Mae

#### **2017 Production Numbers**

#### Freddie Mac Production: \$73.2 B

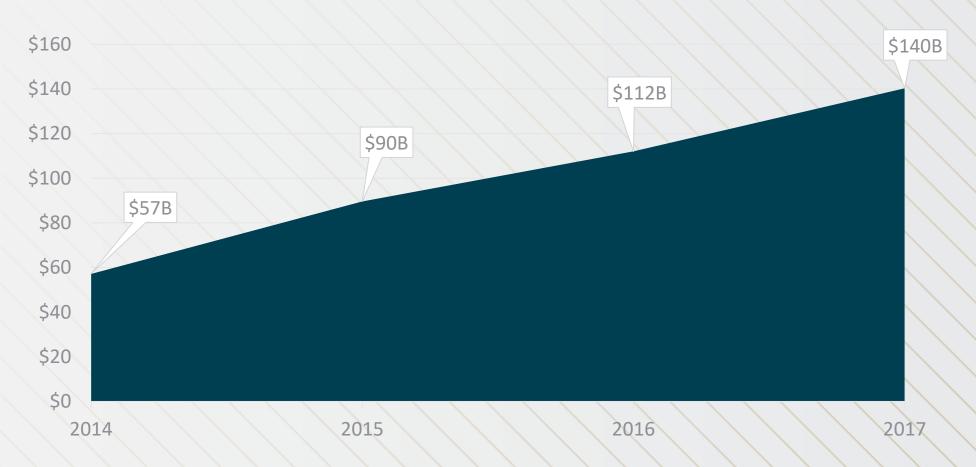
- Capped Production \$33.8 B
- Green Production \$19 B
- Uncapped (Affordable) \$20.4 B

#### Fannie Mae Production: \$67.1 B

- Capped Production \$30.5 B
- Green Production \$21.5 B
- Uncapped (Affordable) \$15.1 B

Combined \$140.3 B in loan production accounts for 60% of the entire multifamily loan originations in 2017.

## Freddie Mac and Fannie Mae Combined Production (in \$ Billions)



#### Freddie Mac and Fannie Mae

#### 2018 Lending Cap of \$35 Billion each

- Freddie Mac \$13 B in 1Q 2018
- Fannie Mae \$11.3 B in 1Q 2018

#### Reasons:

- Increased competition on lending side especially luxury Class A space
- Higher Borrowing Costs with the increased Treasury
- Tax code uncertainty early in 2018



## Historical 10-year Treasury Rates



#### Forecasted 10-year Treasury Rates

#### **Insights:**

- Treasury Market should increase but at gradual pace
- Average GSE Spread over 15 years is 165 bps
- Current Average Spread today is 180 bps



## Capital Markets and Financing for Multifamily

The ability to finance multifamily real estate has never been better. The following elements contribute to the current robust market conditions.

- Increase of debt capital entering the market in various forms; GSE and other lending sources
- Historically low treasury rates with competitive spreads
- Fundamentals of multifamily (low vacancy, increasing rents) attribute to a stable asset class vs. alternatives

## **Green Financing**

Ability for owner to invest in Green improvements to their property and gain benefit of better financing terms

#### Requirements:

- Conduct a Green assessment of the property
- Replace devices that will allow the property to achieve a 25% reduction in electric or water
- Report utility usage on a go forward basis for analysis

#### Benefits:

- Lower utility costs for landlord and tenant improved quality of living and better return for investors
- Lower interest rate by 20-25 bps better return for investors
- Qualify as "Uncapped" business for the GSE's
- Increase the property's sustainability

## Affordable Financing / Workforce Housing

Not just for properties that restrict rents through a Governmental Program

#### Requirements:

- Property must be under a LURA, OR
- Rents are equal or lesser than the equivalent rent supported by a tenant making 60% of area median income or less (workforce housing)

#### Benefits:

- Lower interest rate by 20-25 bps better return for investors
- Qualify as "Uncapped" business for the GSE's
- Older apartment stock in need of renovations improving the quality of housing and sustainability of the property

# Financing Plays a Key Role in Varia's Investment Strategy

## Attractiveness of the Multifamily Housing Market

The U.S. is expected to need 4.6 million net new apartments by 2030 with needs driven by:

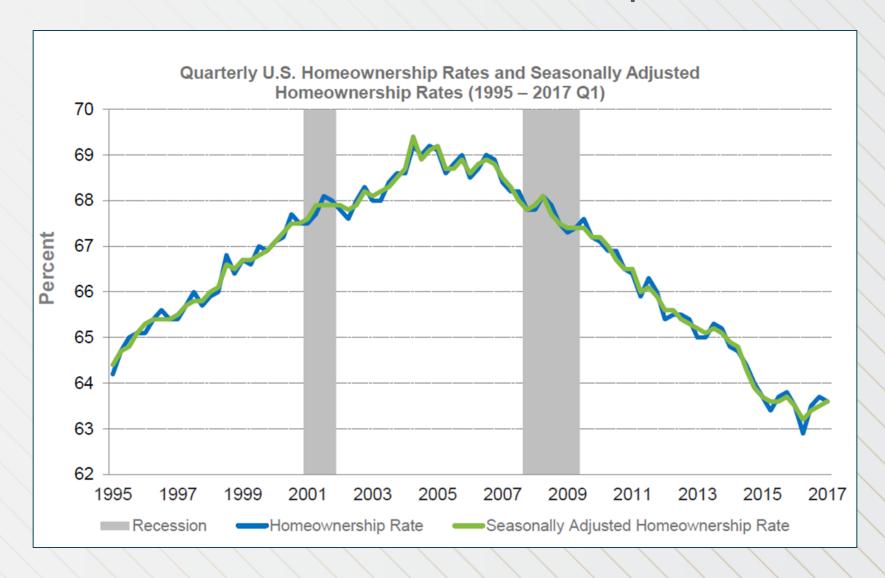
- Millennial school debt and lifestyle choices such as delayed marriage
- An aging, empty-nest population seeking less space and lower maintenance
- International immigration, which is expected to represent 51% of all new population growth

At the height of the market in 2006, the homeownership rate was 69%. It is currently 63% Meaning that there are 6% more households renting versus owning today; every percentage point is approximately 1,500,000 American households. It is expected the trend toward renting vs owning will continue.

## Attractiveness of the Multifamily Housing market

- Approximately one million new renter households were formed in each of the last five years
- Shortfall in housing stock vs. demand benefits Varia's value-add approach
  - U.S. needs an average of 325,000 new units per year
  - However, only 244,000 were delivered on average 2012-2016
- In addition, 51% of existing housing stock, or 11.7 million units, were built before 1980 and will need upgrading. This is the typical acquisition strategy for Varia.

#### A Shift Toward Home Rental Vs Ownership



## Multifamily Workforce Housing

- The largest underserved market segment is defined as workforce housing typically pre-1990 construction and rented to those making 60% 100% of area median income.
- Current workforce housing stock is aging and will benefit from capital investment and strong sponsorship that will support its growth and sustainability.
- Workforce housing is a major endeavor politically, which is backed by government subsidized financing from the U.S. Government (GSEs)

Source: National Multifamily Housing Council

## Varia's Investment Strategy

"Varia's main focus lies on secondary and tertiary areas that are characterized by strong population and employment growth and limited housing offering. These regions are typically within a 45 to 60 minute drive of city or employment centres. The housing offering targets the low to medium income population in these regions."

- Acquire
- Add Value
- Optimize & Stabilize
- Divest

## GSE Mission and Varia's Investment Strategy: Common Alignment

- Provide Stability and Liquidity in the MF Housing Space
- Provide quality affordable housing for low to middle income households
- Enhance and improve the current again housing stock:
  - Unit Renovations
  - Deferred Maintenance
  - Green Improvements
- Common alignment of goals leads to better financing terms...
   Better Returns for Investor's \$\$\$

#### Typical Varia Financing Structure

- 7-10 year fixed rate term
- 65% of Purchase Price
- Non Recourse
- Interest Only

#### **Benefits of this Financing Structure**

- 65% LTV provides attractive financing note rates currently +/- 150 bps over corresponding treasury
- Interest Only provides better cash on cash returns
- Loans can be transferred and assumed by a new buyer

## The What If Scenario: A Different Investment Strategy

Strategy: Class-A properties, 10-years-old or newer, primary markets

#### Pros

- Unit Improvements not needed
- Estimated property life is longer
- Rental growth can be stronger
- Market demographics more robust

#### Cons

- Command lower cap rates, which equals lower returns
- Greater competition for acquisitions
- Financing terms are less desirable typically lower leverage and higher spread – not "Mission Rich"

## The What If Scenario: A Different Investment Strategy

Class A / Luxury Property				
Net Operating Income	\$2,000,000			
Cap Rate	5.25%			
Value	\$38,095,238			
Loan	\$24,761,905			
Note Rate	4.65%			
Annual Debt Service	\$1,151,429			
Cash Flow	\$848,571			
Year 1 Cash Yield	5.71%			
Average Cash Yield	8.41%			
Assumptions:				
2% closing costs				
2% capital improvement budget				
4% NOI growth in years 2 - 10				

Class B / Workforce Housin	ı Ig	1
Net Operating Income	\$2,000,000	
Cap Rate	6.25%	
Value	\$32,000,000	
Loan	\$20,800,000	
Note Rate	4.50%	
Annual Debt Service	\$936,000	
Cash Flow	\$1,064,000	
Year 1 Cash Yield	7.73%	
Average Cash Yield	10.18%	
Assumptions:		
2% closing costs		
6% capital improvement budget		
5% NOI growth in years 2 – 3		
2.5% NOI growth in years 4	l - 10	

# RELATIONSHIPS

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# Questions?